

European University Viadrina
Chair of Management and Organization
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Lorenzo Skade

Research Associate

Academic Positions

since 2018 Research Associate at the Chair of Management and Organization
European University Viadrina, Frankfurt (Oder), Germany

Education

since 2018 Ph.D. studies in "Management and Organization",
European University Viadrina, Frankfurt (Oder), Germany

2018 M.Sc. in "International Business Administration",
European University Viadrina, Frankfurt (Oder), Germany

2016 B.A. in "International Business",
Hochschule für Technik und Wirtschaft Berlin, Berlin, Germany

Research & Teaching Interests

Time and temporality, strategic and organizational paradoxes, strategy-as-practice, qualitative research methods

Publications

Refereed Journal Articles

Skade, L., Stanske, S., Wenzel, M. and Koch, J. (2020), "Temporary Organizing and Acceleration: On the Plurality of Temporal Structures in Accelerators", Braun, T. and Lampel, J. (Ed.) Tensions and paradoxes in temporary organizing (Research in the Sociology of Organizations, Vol. 67), Emerald Publishing Limited, Bingley, pp. 105-125.
<https://doi.org/10.1108/S0733-558X20200000067011> (VHB-JQ3 Ranking: B)

Conference presentations

Skade, L. (2021). Falling Forward into the Arms of Uncertainty: Towards a Processual Framework of the Unfolding of Futures. *12th International Symposium on Process Organization Studies (PROS)*, September, Virtual.

Skade, L, Stanske, S, Wenzel, M, Koch, J. (2019). A Processual Perspective on the Powerful Unfolding of Enterprise Social Media. *12th International Symposium on Process Organization Studies (PROS)*, September, Virtual.

Lehrer, E, Skade, L, Hamdali, Y, Koch, J. (2021). The Processual Co-Construction of Crisis: A Communicative Perspective. *12th International Symposium on Process Organization Studies (PROS)*, September, Virtual.

Skade, L, Wenzel, M, Koch, J. (2021). „Do as We Say and You Will Be Successful“: Accelerators as Organizations of Entrepreneurial Dressage. *81st Annual Meeting of the Academy of Management*, August, Virtual.

Lehrer, E, Skade, L, Hamdali, Y, Koch, J. (2021). Communication of Crisis or Crisis of Communication? The Communicative Co-struction of the Covid-19 Pandemic. *Strategic Management Society 41st Annual Conference*, September, Virtual. (Nominated for Best Conference Paper Prize)

Skade, L, Koch, J, Knight, E. (2021). “Senator, We Run Ads!”: On the Persistence of Facebook’s Strategic Paradoxical Tensions. *Strategic Management Society 41st Annual Conference*, September, Virtual. (Nominated for Best Conference Paper Prize)

Skade, L, Lehrer, E, Hamdali, Y, Koch, J. (2021). The Temporal Unfolding of Crises: (A)synchronizing Rhythms and the Constitution of Urgency. *36th European Group for Organization Studies (EGOS) Colloquium*, June, Virtual.

Skade, L. (2021). The Future Looks Bright: Toward a Dialectical Understanding of the Future. *36th European Group for Organization Studies (EGOS) Colloquium*, June, Virtual.

Skade, L, Lehrer, E, Hamdali, Y, Koch, J. (2021). The Temporal Unfolding of Crises: Synchronizing Rhythms and the Constitution of Urgency. *VHB WK ORG Paper Development Workshop*, April, Virtual.

Skade, L. (2021). The Future Looks Bright: Toward a Dialectical Understanding of the Future. *2nd Organization Theory (OT) Winter Workshop*, February, Virtual.

Skade, L, Koch, J. (2020). “Senator, We Run Ads”: Facebook’s Management of Strategic Paradoxes. *Stanford GSB Rising Scholars Conference*, October, Virtual.

Skade, L. (2020). Accelerating into an Unknown Future: A Practice-Based Investigation of Startup Accelerators. *Annual Meeting of Organizational Research 2020 (AMOR)*, September, Virtual.

Skade, L, Wenzel, M, Koch, J. (2020). „Do as we say and you will be successful“: Accelerators as Organizations of Entrepreneurial Dressage. *Digital Entrepreneurship as Practice Paper Development Workshop*, September, Virtual.

Skade, L, Stanske, S, Wenzel, M, Koch, J. (2020). The Interplay of Enterprise Social Media and Power Dynamics: A Processual Perspective. *80th Annual Meeting of the Academy of Management*, August, Virtual.

Stanske, S, Koch, J, Skade, L, Wenzel, M. (2020). Living in a Museum: Forgetting an Organizational Identity to Open up a New Present and Future. *36th European Group for Organization Studies (EGOS) Colloquium*, July, Virtual.

Skade, L, Stanske, S, Wenzel, M, Koch, J. (2020). A Processual Perspective on the Powerful Unfolding of Enterprise Social Media. *12th International Symposium on Process Organization Studies (PROS)*, June, Rhodes, Greece.*

Skade, L. (2020). Falling Forward into the Arms of Uncertainty: Towards a Processual Framework of the Unfolding of Futures. *12th International Symposium on Process Organization Studies (PROS)*, June, Rhodes, Greece.*

Skade, L, Wenzel, M, Koch, J. (2020). „Do as we say and you will be successful”: The Process of Entrepreneurship as Dressage. *5th Annual Entrepreneurship as Practice Conference and PhD Symposium 2020*, March, Amsterdam, Netherlands.*

Skade, L, Koch, J. (2020). “Senator, We Run Ads” – Facebook’s Staging of Strategic Legitimacy. *SMS Special Conference*, March, Berkeley, CA, USA. (*Nominated for Best Paper Prize*)*

*Canceled due to Covid-19

Skade, L, Koch, J. (2019). Legitimizing Tension-filled Business Models – the case of Facebook. *Annual Meeting of Organizational Research 2019 (AMOR)*, October, Hamburg, Germany.

Skade, L, Koch, J. (2019). New Organizational Forms as Bundles of Resonating Practices. *2019 Dynamic Capabilities and Relationships (DCR) Conference*, September, Heilbronn, Germany.

Skade, L, Stanske, S, Wenzel, M, Koch, J. (2019). Temporary Organizing and Organizing Temporality: On the Multilayered Architecture of Accelerators. *35th European Group for Organization Studies (EGOS) Colloquium*, July, Edinburgh, U.K.

Skade, L, Stanske, S, Wenzel, M, Koch, J. (2019). Organizing Temporality: A Practice Perspective on the Multilayered Architecture of Accelerators. *11th International Symposium on Process Organization Studies (PROS)*, June, Crete, Greece.

Other Conference Activities

Organizer	Professional Development Workshop “Does It Make a Difference? Practices, Directions, and Challenges of Impactful Scholarship”, Panelists: Joep Cornelissen, Jennifer Howard-Grenville, Elke Schüßler, David Seidl, Eero Vaara, Charleen Zietsma, organized together with Yanis Hamdali, <i>81st Annual Meeting of the Academy of Management (Virtual)</i> , 2021
Presenter	Professional Development Workshop “For a Limited Time Only: A Practice-Based View of Strategizing in Temporary Organizations”, alongside Aneesh Banerjee, Suleika Bort, Stewart Clegg, Jonas Süderlund and Iben Stjerne, organized by Joseph Lampel, <i>80th Annual Meeting of the Academy of Management (Virtual)</i> , 2020

Invited Talks

2021 Communication of Crisis or Crisis of Communication? An explorative analysis of the communication of the Robert-Koch-Institute during the COVID-19 pandemic. *Royal Agricultural University*, U.K. (with Elisa Lehrer, Yanis Hamdali, & Jochen Koch)

Grants & Awards

2021 Viadrina Center for Graduate Studies, conference grant (500 €)

2020 Best Reviewer Award for the Strategy-as-Practice Interest Group, Annual Meeting of the Academy of Management

2020 Viadrina Center for Graduate Studies, conference grant (500 €)*

2019 Viadrina Center for Graduate Studies, conference grant (500 €)

2013-2018 German Ministry of Education, study scholarship (approx. 50.000€)

Consortia Participation

2020 Strategic Management Society (SMS) Berkeley 2020 Doctoral Workshop “Reshaping Firms in Digital Ecosystems: Designing the Future”, Virtual

2020 Strategizing Activities and Practice (SAP) Doctoral & Early Career Program, Virtual

2020 European Group of Organizational Studies (EGOS) Pre-Colloquium PhD Workshop, Virtual

2020 Academy of Management Journal – Virtual Paper Development Workshop

2020 Strategic Management Society (SMS) Berkeley 2020 Doctoral Workshop, Berkeley, CA, USA*

2019 Organization Science, Special Issue on Emerging Technologies and Organizing – Paper Development Workshop, Santa Barbara, CA, USA

2019 Summer School on Practice-Based Studies – An Advanced Introduction, University of Warwick, Coventry, UK

2019 Strategizing Activities and Practice (SAP) Doctoral & Early Career Program, Boston, MA, USA

*Canceled due to Covid-19

Teaching Experience

Master

Summer term 2021	European University Viadrina, Frankfurt (Oder), Germany	Entrepreneurship: Tilling the Field New Perspectives in Management Theory - Infodemic, Fake News and the Truth: Communication in Times
Winter term 2020	European University Viadrina, Frankfurt (Oder), Germany	Entrepreneurship: Tilling the Field New Perspectives in Management Theory: Crisis?!? What Crisis? Organizing in Times of Crisis
	University of Applied Sciences, Berlin, Germany	Leadership and Change Management
Summer term 2020	European University Viadrina, Frankfurt (Oder), Germany	Fallstudienseminar zur Unternehmensführung (in German) New Perspectives in Management Theory: Communication of Creativity Organizing in Times of Crisis: The Case of Covid-19 Qualitative Research Methods: Case Study Research
Winter term 2019	European University Viadrina, Frankfurt (Oder), Germany	Advancing Perspectives on Entrepreneurship New Perspectives in Management Theory: Organizational Novelty & X
Summer term 2019	European University Viadrina, Frankfurt (Oder), Germany	Fallstudienseminar zur Unternehmensführung (in German) Intercultural Management Training New Perspectives in Management Research: Strategic Communication, Entrepreneurial Staging, and X

Qualitative Research Methods: Case Study Research

Winter term 2018 European University Viadrina, Frankfurt (Oder), Germany New Perspectives in Management Theory: Organization as X

Bachelor

Summer term 2021 European University Viadrina, Frankfurt (Oder), Germany Current Issues in Management Research - Infodemic, Fake News and the Truth: Communication in Times

Winter term 2020 European University Viadrina, Frankfurt (Oder), Germany Current Issues in Management Research: Crisis?!? What Crisis?

University of Applied Sciences, Berlin, Germany Contemporary Issues in Human Resource Management: Leading People in Times of Crisis

Summer term 2020 European University Viadrina, Frankfurt (Oder), Germany Current Issues in Management Research: Communication of Creativity

Entrepreneurship: A Management-based Introduction

Winter term 2019 European University Viadrina, Frankfurt (Oder), Germany Current Issues in Management Research: Strategic Communication, Entrepreneurial Staging, and X

Strategisches Management und Organisation (in German)

Summer term 2019 European University Viadrina, Frankfurt (Oder), Germany Current Issues in Management Research: Organizational Novelty & X

Entrepreneurship: A Management-based Introduction

Winter term 2018 European University Viadrina, Frankfurt (Oder), Germany Current Topics in Management: Organization as X

Strategisches Management und Organisation (in German)

Supervised theses

Supervised master theses

- Bednarz, J. (2021). From Strategy to Strategizing and Now? European University Viadrina, Frankfurt (Oder), Germany.
- Berger, J. (2020). Enterprise Social Media and Organizational Communication: A Boundary Work Perspective. European University Viadrina, Frankfurt (Oder), Germany.
- Friedrich, O. (2020). Creativity within Organizations: The Influence of Extrinsic Motivation. European University Viadrina, Frankfurt (Oder), Germany.
- Hassan, M. N. (2020). The Role of "Prototyping" in Creative Processes: A Communicative Perspective. European University Viadrina, Frankfurt (Oder), Germany.
- Hoyme, F. (2020). The Role of Creativity in Negotiation Processes. European University Viadrina, Frankfurt (Oder), Germany.
- Kluttig, F. (2020). The Communication of Creativity as Staged Performance. European University Viadrina, Frankfurt (Oder), Germany.
- Lehrer, E. (2020). The material turn in SAP-Research: Opening the black box of multimodal communication. European University Viadrina, Frankfurt (Oder), Germany.
- Murzik, J. (2020). Kommunikation, Kreativität und implizites Wissen: Eine kritische Analyse ausgewählter Lehrvideos der Online-Lernplattform „MasterClass“. European University Viadrina, Frankfurt (Oder), Germany.
- Pelikan, O. (2019). Managerial decision making: Burgelman's Intel Case from a heuristical perspective. European University Viadrina, Frankfurt (Oder), Germany.
- Pittelli, D. (2020). Is Artificial Intelligence a Creative Existence in Its Own Right? European University Viadrina, Frankfurt (Oder), Germany.
- Salman, T. (2020). Communication of Creativity through Gestures. European University Viadrina, Frankfurt (Oder), Germany.

Supervised bachelor theses

- Alikhanov, Y. (2019). Paradoxical Tensions in Effectuation. European University Viadrina, Frankfurt (Oder), Germany.
- Baker, N. (2019). Organizational Routines and Creativity in Startup Accelerators. European University Viadrina, Frankfurt (Oder), Germany.
- Barth, F. A. (2019). New Forms of Organizing and their Impact on Individual Identity. European University Viadrina, Frankfurt (Oder), Germany.
- Diebold, A. (2019). Effectuation and social identity – the influence of feedback on the founder's social identity. European University Viadrina, Frankfurt (Oder), Germany.
- el Khanji, A. (2019). Formen der Entrepreneurship-Kreativität: Zwischen Causation und Effectuation. European University Viadrina, Frankfurt (Oder), Germany.
- Harmsen, N.-J. (2019). Strategic Change and the Problem of (Re-)Integration of Separated Innovation Units. European University Viadrina, Frankfurt (Oder), Germany.
- Hiller, T. (2020). The misalignment of organizational identity and corporate identity. European University Viadrina, Frankfurt (Oder), Germany.

Kazlouskaya, K. (2019). Stick to your idea!? The relationship between entrepreneurial identity and effectuation. European University Viadrina, Frankfurt (Oder), Germany.

Korinyak, Y. (2019). Organisationale Identität und Organisationskultur – ein Vergleich. European University Viadrina, Frankfurt (Oder), Germany.

Lindmeyer, P. (2019). Einfluss des Ecosystems auf die ethisch und finanzielle Verantwortung eines Entrepreneurs. European University Viadrina, Frankfurt (Oder), Germany.

Luther, C. (2020). Knowledge Spillovers durch Startups. European University Viadrina, Frankfurt (Oder), Germany.

Mattulat, M. (2020). Organizing for fluidity: Is Scrum a useful method for improvisation? European University Viadrina, Frankfurt (Oder), Germany.

Mojdeh, D. (2021). The Misalignment of Reputation and Crisis Management. European University Viadrina, Frankfurt (Oder), Germany.

Nguyen, M.T.T. (2020). Organisationale Grenzarbeit und Dynamisierung von Grenzen. European University Viadrina, Frankfurt (Oder), Germany.

Rutkowski, M. (2019). Welche Rolle spielt Glück im Effectuation-Prozess? European University Viadrina, Frankfurt (Oder), Germany.

Rütenik, M. (2020). Die Kommunikation von Gerichtsurteilen. European University Viadrina, Frankfurt (Oder), Germany.

Kunicki, K. (2019). The Role of Middle Managers in Shaping Strategy. European University Viadrina, Frankfurt (Oder), Germany.

Scherer, A. (2019). Materiality in Organizational Communication - Clear message or ambiguous?. European University Viadrina, Frankfurt (Oder), Germany.

Schneider, F. (2020). The Staging of Creativity beyond Creative Industries. European University Viadrina, Frankfurt (Oder), Germany.

Schreiter, V. (2021). Identität und Resilienz: Organisationale Identität in Zeiten von Krisen. European University Viadrina, Frankfurt (Oder), Germany.

Schulze, M. (2019). Effectuation and Storytelling: Entrepreneurial stories and the attribution of power. European University Viadrina, Frankfurt (Oder), Germany.

Spikermann, A. (2019). Das Phänomen „Blockchain“ – eine kritische Analyse aus organisationstheoretischer Sicht. European University Viadrina, Frankfurt (Oder), Germany.

Steinert, D. (2020). Fachkräftemangel als Identitätskonflikt? European University Viadrina, Frankfurt (Oder), Germany.

Thu Thuy Nguyen, M. (2020). Organisationale Grenzarbeit und Dynamisierung von Grenzen. European University Viadrina, Frankfurt (Oder), Germany.

Tran Thi, T. D. (2020). The Role of Creativity in Job Crafting. European University Viadrina, Frankfurt (Oder), Germany.

Volbracht, J. (2020). The Role of Boundary Work in Hybrid Organizing. European University Viadrina, Frankfurt (Oder), Germany.

Vu, H.D. (2020). Diskursive Legitimierung und Delegitimierung: Eine prozessuale Perspektive auf die Konstitution von Unternehmenskrisen. European University Viadrina, Frankfurt (Oder), Germany.

Academic Memberships

since 2020	Strategic Management Society (SMS), Interest Groups: Strategy Practice and Strategy Process
since 2019	German Academic Association for Business Research (VHB), Section Organization (WK ORG)
since 2018	Academy of Management (AoM), Divisions & Interest Groups: Organization and Management Theory (OMT), Strategic Management (STR) and Strategizing Activities and Practices (SAP)
since 2018	European Group of Organizational Studies (EGOS)

Academic Community Activities

Reviewer	Annual Meeting of the Academy of Management (since 2019), Strategic Management Society Annual Meeting (since 2021)
Coordinator	Virtual Paper Development Sessions (from 2020). A series of sessions together with organization and management researchers to develop research papers. Strategizing People and Activities (SAP) Doctoral and Early Career Program@AoM Deputy Coordinator (from 2021) Strategy-as-Practice (SAP) Research Community Platform@EGOS (from 2020)
Co-Convenor	Strategy-as-Practice (SAP) Community Day@EGOS (from 2021)
Volunteer	Strategizing People and Activities (SAP) Digital Volunteer, <i>80th Annual Meeting of the Academy of Management</i> , Virtual

Professional Experience

2016 - 2018	Managing Director, Berlin Doctoral Program in Economics and Management Science (BDPEMS), Humboldt University of Berlin, Germany
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